

# **Minutes**

# **SESLHD Board Meeting**

Wednesday 27 February 2019 4pm – 7pm Worrall Theatre, Level 1, Worrall Block, Sydney/Sydney Eye Hospital

Present and Apologies
Board Members:
<ul> <li>Mr Michael Still (Chair)</li> <li>Ms Patricia Azarias</li> <li>Ms Elli Baker</li> <li>Mr Jonathan Doy</li> <li>A/Professor Robert Farnsworth</li> <li>A/Professor Peter Gonski</li> <li>Dr Debra Graves</li> <li>Mr Liam Harte</li> <li>Dr Greg Levenston</li> <li>Janet McDonald</li> <li>Mr Neville Mitchell</li> <li>Ms Helene Orr</li> <li>Professor Allan Spigelman</li> </ul>
In Attendance:
<ul> <li>Mr David Pearce – Acting Chief Executive</li> <li>Ms Kim Olesen – Director of Nursing and Midwifery Services</li> <li>Dr John Estell – Chair, Medical Staff Executive Council</li> <li>Ms Julie Dixon – Director of Planning, Population Health and Equity (for item P1)</li> </ul>
Apologies:
Mr Peter Eaton – Acting Director of Finance
Secretariat:
Ms Nicole McGregor, Executive Officer to the Chief Executive and Board Secretary



# Focus Areas

# Focus Area 1: Presentation Planning, Population Health and Equity

Invited guest: Ms Julie Dixon, Director of Planning, Population Health and Equity

Ms Julie Dixon, Director of Planning, Population Health and Equity, gave a presentation to the Board on the work of the Planning, Population Health and Equity Directorate. An overview of the following Directorate priorities was provided:

- Board Community Partnerships Committee
- Childhood Obesity Prevention
- Social Connectedness
- Population Falls Prevention
- Development of a human immunodeficiency virus (HIV) and sexually transmitted infection (STI) strategy
- Health Protection, including cruise ship health surveillance
- Strategy and Planning

The Board discussed the sources of funding for the Directorate. The Board discussed key government and business partnerships that are in place to progress these areas of work.

The Board thanked Ms Dixon for her presentation and acknowledged the work of the Planning, Population Health and Equity Directorate.

# Administration

#### 1.1. Present and Apologies

The Board noted those present and the apologies received.

#### 1.1.2 Welcome to New SESLHD Board Member

The Board welcomed Ms Elli Baker as a new member of the SESLHD Board as of January 2019.

#### **1.2.** Declaration of Interests

Nil declarations made.

## 1.3. Minutes of the SESLHD Board meeting held Tuesday 11 December 2018

#### Resolution 332

The Board resolved to approve the minutes of the SESLHD Board meeting held on Tuesday 11 December 2018 as an accurate record of proceedings.

#### 1.4. Minutes of the Finance and Performance Committee meeting held Monday 26 November 2018

The minutes of the meeting of the Finance and Performance Committee held on Monday 26 November 2018 were noted. The Chair of the Finance and Performance Committee provided a



verbal summary of the Finance and Performance Committee meeting held on Monday 25 February 2019.

It was noted that the opening of new capital redevelopments at St George and Sutherland Hospitals has had a significant financial impact on the District. The Board was advised that St George Hospital is going to be part of a study by the Ministry of Health into the funding model for operating new capital redevelopments.

# 1.5. Minutes of the Quality and Safety Committee meeting held Monday 5 November 2018

The minutes of the meeting of the Quality and Safety Committee held on Monday 5 November 2018 were noted.

The Board was advised that the new National Safety and Quality Health Service Standards require a Governing Body Attestation Statement to be completed each year. The Attestation Statement will be submitted to the Board for endorsement later in 2019.

The Board commended SESLHD on the successful accreditation of its hospitals and services in 2018.

# 1.6. Minutes of the Community Partnerships Committee meeting held Monday 10 December 2018

The minutes of the meeting of the Community Partnerships Committee held on Monday 10 December 2018 were noted.

# 1.7. Minutes of the Audit and Risk Committee meeting held Friday 7 December 2018

The minutes of the meeting of the Audit and Risk Committee held on Friday 7 December 2018 were noted.

The Board discussed the work underway to improve the District's risk operations. A Board risk workshop is planned, with the A/Chief Executive and the Chair of the Audit and Risk Committee working closely with the Chief Risk Officer to ensure the workshop addresses the Board's needs. The Board agreed that an external facilitator for the Board risk workshop would be appropriate.

## 1.8. Actions

The Board reviewed the Action Log.

## 1.9. Correspondence Register

The Board noted the correspondence received to Wednesday 20 February 2019.

# Standing Items

## 2.1 Board Chair Report

The Board noted the verbal update from the Board Chair. The Board Chair advised that written reports will be provided to the Board by the Mindgardens Alliance and by the Sydney Partnership for Health, Education, Research and Enterprise (SPHERE).

The Board discussed the Royal Commission into Aged Care Quality and Safety and the requirements of SESLHD.



## 2.2 Chief Executive Report

The Board noted the report provided by the Acting Chief Executive.

The Board was advised that the interim report into the safety of staff, patients and visitors in NSW public hospitals was released by the Ministry of Health this week. The report includes recommendations on the governance of security matters and the accountability of the Board in relation to security of staff, patients and visitors. The Board resolved to hold further discussion on the recommendations at a future Board meeting.

<u>Action:</u> Interim report into the safety of staff, patients and visitors in NSW public hospitals to be circulated to Board members, and a discussion on the recommendations to be held at a future Board meeting.

The Board discussed matters related to medical leadership at the Royal Hospital for Women.

#### 2.3 Finance Report

The Board noted the Financial Performance Summary Report provided in the meeting papers. The Board discussed the District's full-year financial projection. The Board was advised of ongoing discussions with the Ministry of Health in relation to SESLHD's financial position.

The Board was advised that SESLHD has received a revenue budget adjustment from the Ministry of Health, as a result of the first phase of the Ministry of Health's revenue review.

The Board was advised that SESLHD's Performance Meeting with the Ministry of Health is scheduled for Thursday 28 February 2019, and will include a site visit at St George Hospital.

The Board was advised that a coding review project has commenced at Sutherland Hospital to ensure accuracy of coding.

#### 2.4 Key Performance Indicator (KPI) Report

The Board noted the Integrated Performance Report provided in the meeting papers and KPI performance for January 2019. The Board was advised that a significant increase in presentations to the emergency departments has been seen thus far for February 2019. The Board discussed the importance of models such as the geriatric 'flying squad' service on reducing emergency department presentations.

The Board was advised that data on emergency department triage category 3 patients is currently being reviewed. The Board requested that the results of this data review be provided to the Board.

Action: Information on review of emergency triage category 3 data to be provided to the Board.

## 2.5 Program Management Office (PMO) Report

The Program Management Office (PMO) Report was noted.

#### 2.6 Research Report

The Board noted the Research Report provided in the meeting papers.

## 2.7 Capital Works

The Board noted the report provided on capital works progress.

The Board discussed the recent commitment by the NSW Premier and NSW Minister for Health of \$385 million of funding to the St George Hospital Stage 3 Redevelopment, and by the NSW



Minister for Health of \$81.5 for a redevelopment of operating theatres at Sutherland Hospital. The Board requested a presentation in the coming months on the plan for the redevelopment.

<u>Action:</u> Presentation to be provided on the redevelopment plans for St George Hospital and Sutherland Hospital.

# 2.7.1 Randwick Campus Redevelopment Update

The Board noted the report provided on the Randwick Campus Redevelopment. The Board Chair advised the Board of ongoing discussions with relevant stakeholders to ensure that clinical areas and research facilities are integrated in the planned Acute Services Building on the Randwick Campus.

# New Items

#### 3.1 SESLHD Cancer Clinical Services Plan 2019 – 2022

The Board discussed the *SESLHD Cancer Clinical Services Plan 2019 – 2022*. The Board commended the plan and requested their positive comments be provided to the authors.

The Board requested minor changes to the plan, including acknowledgement of the authors and contributors.

The Board endorsed the SESLHD Cancer Clinical Services Plan 2019 – 2022 subject to the minor changes as noted above.

# 3.2 Independent inquiry into the management of a doctor within the NSW public hospital system

The Board discussed the inquiry conducted by Gail Furness into the appointments and management of complaints by local health districts about Dr Emil Gayed, and the recommendations arising from the report from the inquiry.

The Board was advised that the report and its recommendations have been discussed at, and will be monitored by, the District Clinical and Quality Council.

## 3.3 Quality and Safety Board Subcommittee 2018 Annual Report to the SESLHD Board

The Board noted the Quality and Safety Board Subcommittee 2018 Annual Report to the SESLHD Board.

## 3.4 SESLHD Women's Health Strategy 2018 - 2021

The Board noted the SESLHD Women's Health Strategy 2018 – 2021. The Board agreed to hold further discussion on this item at the March 2019 Board meeting.

## 3.5 Junior Medical Officer (JMO) Wellbeing Initiatives

The Board noted the briefing provided on Junior Medical Officer (JMO) Wellbeing Initiatives. The Board was advised that a range of initiatives is underway to support and improve JMO Wellbeing. It was noted that the Board Quality and Safety Committee and the District Clinical and Quality Council receive and discuss information on JMO wellbeing initiatives, such as the review of rostering practices that is occurring.

The Board noted the successful application for a JMO mental health first aid project under the NSW Health JMO Be Well initiative.



## 3.6 Complaints Management Process

The Board noted the briefing provided on the Complaints Management Process. It was noted that the Board Quality and Safety Committee receives regular reports on complaints data.

# **Papers for Information**

#### 4.1 Recruitment Bulletin

The Board noted the Recruitment Bulletin provided in the meeting papers.

## 4.2 Our People – Heart of Caring Profile

The Board noted the staff member Heart of Caring Profile provided in the meeting papers. The Director of Nursing and Midwifery Services provided an update on next stage of the Heart of Caring project. Stories have been collected from an additional fifty staff members and are being collated to prepare into a book.

# **Meeting Close**

#### 5.1 Business without notice

Nil items raised.

#### 5.2 Noting of Confidential Items

Nil items noted.

#### 5.3 Date of next meeting:

Wednesday 27 March 2019 **4pm – 7pm** Board Meeting Sutherland Hospital

Meeting closed at 6.50pm.

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#### Signature



Michael Still

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Name

27 March 2019

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Date