

Minutes

SESLHD Board Meeting

Wednesday 30 September 2020

4pm – 7pm

Executive Conference Rooms, Executive Unit, Level 3, High Street Building,
Prince of Wales Hospital
and via videoconference and teleconference

Present and Apologies

Board Members:

- Mr Michael Still (Chair)
- Ms Patricia Azarias
- Ms Elli Baker
- Mr Jonathan Doy
- A/Professor Robert Farnsworth
- A/Professor Peter Gonski
- Dr Debra Graves
- Dr Greg Levenston
- Janet McDonald
- Mr Neville Mitchell
- Ms Helene Orr
- Professor Allan Spigelman

In Attendance:

- Mr Tobi Wilson – Chief Executive
- Ms Elizabeth Curran – Executive Director, Operations
- Mr Peter Eaton – Director, Finance
- Dr Jo Karnaghan – Director, Clinical Governance and Medical Services
- Ms Kim Olesen – Director, Nursing and Midwifery Services
- Dr John Estell – Chair, Medical Staff Executive Council
- Dr Marianne Gale – Director, Population and Community Health *(For Items F1 and F2)*
- Mr Tim Croft, Manager – Aboriginal Health Unit *(For Items F1 and F2)*
- Dr Apo Dermikol – A/Director, Drug and Alcohol Service *(For Item F1)*
- Mr Tony Jackson – Deputy Director, Population and Community Health *(For Item F1)*
- Ms Claire Phelan – Director, Oral Health Service *(For Item F1)*
- Dr Phillip Read – Director, Kirketon Road Centre *(For Item F1)*
- Ms Lisa Woodland – NSW Multicultural Health Communication Service and Priority Populations *(For Item F1)*
- Ms Lisa Altman – Director, Strategy, Innovation and Improvement *(For Item F3)*
- Ms Brooke Griffin – Executive Director, Precincts, UNSW *(For Item F3)*

Apologies:

Nil

Secretariat:

- Ms Nicole McGregor, Executive Officer to the Chief Executive and Board Secretary

Focus Areas

Focus Area 1: Population and Community Health

Invited guests: Dr Marianne Gale, Director, Population and Community Health
Members of the Population and Community Health Executive as listed above

Dr Gale and members of the Population and Community Health Executive attended the start of the Board meeting to present on some of the work and recent achievements of the Directorate.

The following key points were addressed in the presentation:

- Dr Gale provided an overview of the Population and Community Health Services, and key items in the Directorate’s Business plan, which include focus areas on the First 2000 Days initiative, mapping of community services, and continuing the COVID-19 response.
- Mr Jackson provided an overview of the Directorate’s contributions to the District’s COVID-19 response. It was noted that the Directorate has played a major role, including managing contact tracing, case management, operation of testing clinics, supporting local councils, and working with vulnerable groups. Discussion was held on the importance of ensuring that testing clinics that SESLHD partners will be appropriately accredited for testing.
- Dr Read presented on the work of the Kirketon Road Clinic, with a focus on developments in hepatitis C. The new models of care that have been developed for hepatitis C and the results of the clinic were highlighted. Discussion was held on the progress in treatment for hepatitis C and the work of the clinic.
- Dr Dermikol shared highlights from the District’s Drug and Alcohol Service, including the buvidal project for opioid treatment, which has been a research focus of the service.
- Ms Phelan and Ms Woodland shared a patient story video, highlighting the work of the Homelessness Health Service and the Oral Health Service. Discussion was held on the impact of COVID-19 on these services.

The Board thanked Dr Gale, Mr Croft, Dr Dermikol, Mr Jackson, Ms Phelan, Dr Read and Ms Woodland for their presentations and discussion with the Board, and acknowledged the effort and dedication of the Population and Community Health Directorate.

Focus Areas

Focus Area 2: Aboriginal Health

Invited guests: Dr Marianne Gale, Director, Population and Community Health
Mr Tim Croft Jangari, Manager, Aboriginal Health Unit

Following the above discussion, Dr Gale and Mr Croft provided a presentation on Aboriginal Health, with a focus on governance and workforce. Mr Croft provided an acknowledgement of country.

The following key areas were addressed in the presentation and subsequent discussion:

- A revised governance structure for Aboriginal Health has been developed. It was noted that the membership and focus of the Aboriginal Health Plan Committee has been reviewed, and a new name developed, 'Burudi Muru Yagu', with a meaning of 'better path today'.
- The Aboriginal employment goals set by state bodies were detailed, include revised targets by the NSW Public Service Commission. Workforce priorities in Aboriginal health were discussed.
- Performance against target for the Respecting the Difference Aboriginal Cultural Awareness training, and the challenges in delivering the training were discussed.
- Mr Croft shared some de-identified stories of Aboriginal staff members, to show some of the challenges and cultural obligations experienced by staff members
- An overview of the Narrangy-Booris health service was provided; it was noted that the service has seen significant growth since it opened ten years ago.
- Discussion was held on the growth in the Aboriginal population within the District, and the preparedness for the District to service this growing population.

The Board thanked Dr Gale and Mr Croft for their presentation.

Focus Areas

Focus Area 3: Randwick Health and Innovation Precinct Strategy 2020-2023

Invited guests: Ms Lisa Altman, Director, Strategy, Innovation and Improvement
Ms Brooke Griffin, Executive Director, UNSW Precincts

Ms Lisa Altman and Ms Brooke Griffin attended part of the Board meeting to provide a presentation on the Randwick Health and Innovation Precinct Strategy 2020-2023.

The following key points were addressed in the presentation and discussed by the Board:

- Background information on the Precinct was provided. Achievements of the Precinct were highlighted, and include the establishment of a governance structure for the Precinct, endorsement of the Clinical Service Alignment Brief, and progress towards the Integrated Acute Services Building.
- It was noted that the Strategy has been developed collaboratively by the four key Precinct partners, being SESLHD, Sydney Children's Hospitals Network, Health Infrastructure and the University of New South Wales. The vision, purpose and goals of the Strategy were highlighted.
- Next steps for this work include the progression of the Strategy to the Randwick Precinct Council for endorsement, and the recruitment of an Industry and Innovation Lead for the Precinct.
- Discussion was held on the engagement of industry in the Precinct, and the approach and process that will be undertaken. Discussion was held on the potential relationship with other precincts across the state and strategies for engagement.
- Discussion was held on the research strengths of the Precinct, and the need to ensure a strategic District-wide approach is taken.

Action: Further information on the progression of the Randwick Health and Innovation Precinct Strategy and the engagement of industry in the Precinct to be provided.

The Board thanked Ms Altman and Ms Griffin for their presentation.

Administration

1.1. Present and Apologies

The Board noted those present and the apologies received.

1.2. Declaration of Interests

Nil declarations of interest were noted.

1.3. Minutes of the SESLHD Board meeting held Wednesday 26 August 2020

Resolution 349

The Board resolved to approve the minutes of the SESLHD Board meeting held on Wednesday 26 August 2020 as an accurate record of proceedings.

1.4. Minutes of the Finance and Performance Committee meeting held Monday 24 August 2020

The minutes of the meeting of the Finance and Performance Committee held on Monday 24 August 2020 were noted.

1.5. Minutes of the Quality and Safety Committee meeting held Thursday 13 September 2020

The minutes of the meeting of the Quality and Safety Committee held on Thursday 13 September 2020 were noted.

1.6. Minutes of the Strategic and Community Partnerships Committee meeting

Nil minutes to note.

1.7. Minutes of the Audit and Risk Committee meeting

Nil minutes to note. The Board was advised that the 2019/20 annual financial accounts for SESLHD have been presented to the SESLHD Audit and Risk Committee and have been submitted to the Ministry of Health.

1.7.1 Audit and Risk Committee Annual Report

The Board noted the Audit and Risk Committee Annual Report for 2019/20.

1.8. Actions

The Board noted the Action Log.

1.9. Correspondence Register

The Board noted the correspondence received to Wednesday 23 September 2020.

Standing Items

2.1 Board Chair Report

The Board noted the report provided by the Board Chair.

The Board noted the recent announcement by the NSW Minister for Health of funding to purchase a magnetic resonance imaging (MRI) machine for Sutherland Hospital. Discussion was held on future capital redevelopment priorities for Sutherland Hospital.

2.2 Chief Executive Report

The Board noted the report provided by the Chief Executive. Discussion was held on the support provided by SESLHD for healthcare services on Norfolk Island.

2.2.1 COVID-19 Update

An update was provided on the District’s response to the COVID-19 pandemic, including current testing activity and key challenges.

The ongoing work to support residential aged care facilities in SESLHD with COVID-19 preparedness was highlighted.

2.3 Finance Report

The Chair of the Finance and Performance Committee and the Director, Finance provided an update on the District’s financial position for the month of August 2020, as detailed in the Financial Performance Summary Report. Key lines of expenditure were highlighted.

The Board noted that Mr Peter Eaton, Director, Finance, SESLHD has tendered his resignation, and acknowledged his contribution to the District over the last four years.

2.4.1 Integrated Performance Report

The Board noted the brief provided in the meeting papers and key performance indicator (KPI) performance for August 2020.

2.5 Research Report

The Board noted this item. The Board noted that the Director, Research is due to the present to the SESLHD Board at the November 2020 meeting.

2.6 Capital Works

The Board noted the report provided on capital works progress.

2.6.1 Randwick Campus Redevelopment Update

The Board noted the report provided on the Randwick Campus Redevelopment.

2.6.2 Royal Hospital for Women Campus Linkway

The Board noted the brief on the proposed linkway on the Randwick Campus and the potential impact on the Royal Hospital for Women.

The Board resolved to approve the proposal for the campus linkway, noting the support from the Royal Hospital for Women Clinical Council for the proposal.

2.6.3 St George Hospital Stage 3 Redevelopment

The Board noted this item and resolved to discuss this item at the next Board meeting.

New Items

3.1 Nomination of Directors to Hospital Foundation Boards

The Board discussed the brief provided on the process and nominations of board directors to hospital foundation boards. The Board was advised that discussions are ongoing with the Royal Hospital for Women Foundation regarding the requirements under their constitution for SESLHD nominees for their board of directors.

The Board resolved to approve the structure and process proposed by the Chief Executive, and resolved to nominate Ms Lisa Altman, Director, Strategy, Innovation and Improvement as director on the Princes of Wales Hospital Foundation Board.

3.2 Board Selection for SESLHD Awards

The Board noted this item and resolved to provide nominations for a Board selection panel for the SESLHD Awards to the Board Secretary.

3.3 Aboriginal Workforce Update

The Board noted this item. Discussion was held on this topic in Item F3 above.

Papers for Information

4.1 Recruitment Bulletin

The Board noted the Recruitment Bulletin provided in the meeting papers.

4.2 Our People – Heart of Caring Profile

The Board noted the staff member Heart of Caring Profile provided in the meeting papers.

Meeting Close

5.1 Business without notice

Nil raised.

5.2 Noting of Confidential Items

Nil noted.

5.3 Date of next meeting:

Wednesday 28 October 2020

4pm – 7pm Board Meeting

Location / meeting mode to be confirmed

Meeting closed at 6.59pm.



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Signature

Michael Still

Name

25 November 2020

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Date