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<td>EXECUTIVE SPONSOR or EXECUTIVE CLINICAL SPONSOR</td>
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<td>KEY TERMS</td>
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<td>SUMMARY</td>
<td>To standardise the development, implementation and evaluation of clinical pathways across the SESLHD</td>
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1. Background
   This guideline has been established to standardise the development, implementation, and evaluation of clinical pathways across South Eastern Sydney Local Health District (SESLHD). Clinical Pathways are based on best practice, reducing clinical error/variation and improve patient safety.

2. Definitions
   **Clinical Pathway**: Clinical Pathways are standardised, evidence-based multidisciplinary management plans, which identify an appropriate sequence of clinical interventions, timeframes, milestones and expected outcomes for an homogenous patient group.

   **Variances**: are deviations from the expected outcome from a clinical pathway.

3. Principles
   - Clinical pathways are a guide ONLY and it is always important that clinicians monitor the care and alter treatment if the pathway is no longer appropriate for the patient
   - SESLHD clinical pathways should be concise in documentation and reflect Ministry of Health, SESLHD business rules and policies, along with evidence based and best practice guidelines
   - Clinical pathways are a daily plan of care utilised for handover and as a guide to clinical staff and patients/carers
   - Clinical pathways are inclusive of the multidisciplinary team
   - Clinical pathways take a consultative approach across the Local Health District, accessing expert clinicians at each site / facility
   - Clinical pathways should be located within the patient’s health care record
   - Variances will be recorded and collated. Variances will be managed at each site facility to allow for individual evaluation
   - Document actions/care changes due to a variance in the patient’s healthcare record
   - Clinicians will determine whether a patient is suitable for commencement of clinical pathway (nursing or medical). If the patient does not or cannot move through clearly-defined or expected phases during their continuum of care because of other factors; then other care management plans should be put in place eg generic care plans.
   - Clinical pathways should be reviewed at least once during the shift and acknowledged by signature/initials
   - Accountability for clinical pathways remains with the multidisciplinary team involved in the patient’s treatment
   - A patient can be removed from the clinical pathway at any stage during their treatment. If this occurs, a variance will need to be recorded identifying the cause. Variations are to be documented on a standardised audit tool for compliance.
   - Outcomes of clinical pathways will be monitored and evaluated and reported to SESLHD individual sites nominated peak committee also the relevant clinical stream at least annually
   - Follow the SESLHD Forms policy for reviewing and updating the clinical pathways SESLHDPR/335 **Clinical forms - creation and/or revision of**
4. Development
   During development phase the below components must be considered:
   • evidence-base
   • interdisciplinary approach
   • continuum context
   • variance analysis, reporting and governance
   • review process and patient education

   Refer to Flow chart – Appendix 1

5. Documentation
   • Clinical pathways are a legal record
   • Ensure patient (addressograph) label has been placed on the clinical pathway
   • Clinical pathway has been checked and signed for by a clinician at least once per shift
   • Clear documentation is recorded in the patient’s clinical progress notes that a clinical pathway has been initiated / implemented
   • Ensure variances from the clinical pathway are well documented on the variance form and also the clinical progress notes

6. Variances
   • All health care workers can record a variance
   • Variances SHOULD be recorded at the time of its occurrence
   • Variance must also be documented in detail within the health care record stating the reason as to why the variance has occurred, along with the action taken and the outcome for the patient

6.1 Examples of Variance Criteria
   A. PATIENT
      1. Pressure Injury
      2. Post op / procedure complication
      3. Infection: local/other
      4. Co-existing morbidities
      5. Delay in IV removal / phlebitis
      6. Unplanned return to OR /HDU/ICU
      7. Non-compliance with treatment
      8. Other
      9. Patient fall
      10. Development of VTE

   B. CLINICAL MANAGEMENT
      1. Delay in medical consultation
      2. Delay in allied health consultation
      3. Delay in consultation due to ADO / PH /Weekend
      4. Inadequate discharge planning
      5. Delay in discharge from recovery
6. Inadequate clinical handover
7. Wrong Patient Identification
8. Wrong site/level

C. HOSPITAL/ PROCESSES
1. Delay in test results
2. Delay in OR / procedure
3. Cancellation of procedure
4. Delay in patient transfer toward
5. Other

D. COMMUNITY / FAMILY
1. Delay in availability of transport
2. Delay in availability of rehabilitation bed
3. Delay in availability of nursing home bed
4. Delay in availability of private hospital bed
5. Delay in availability of home care / community support /family support
6. Early availability of discharge option
7. Other

7. References
   • National Safety and Quality Health Standard - Governance for Safety and Quality in Health Service Organisations / 1.7 Clinical guidelines or pathways
   • Australian Health Review November 2007 Vol 31 No 4 - Valuing variance: the importance of variance analysis
   • SESLHDPR/335 Clinical forms - creation and/or revision of

8. Revision and Approval History

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<tr>
<th>Date</th>
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Appendix 1 – Development Flow Chart

**Clinical Pathway Development Process**

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<th>Author / Working Party Developing Clinical Pathway</th>
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| - Identify issues and need  
- Ensure there is no other clinical pathway exists  
- Complete the forms development/application form as per forms policy  
- Obtain executive approval/sponsorship |
| Amend and resubmit to executive sponsorship |
| Approval |
| No |

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| - Ensure multidisciplinary team involvement  
- Research best practice  
- Develop the clinical pathway  
- Consultation with key stakeholders  
- Stream approval prior to forms submission  
- Submit to Forms Committee with application form |
| Amend and resubmit to Forms Committee |
| Approval |
| No |

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| - Commence implementation  
- Feedback to relevant peak committee  
  compliance and variance rates  
- Implementation and education of staff and patients |
| Amend and resubmit to executive sponsorship |
| Approval |
| Yes |

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